

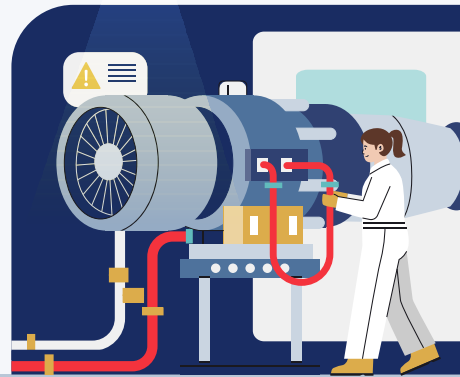
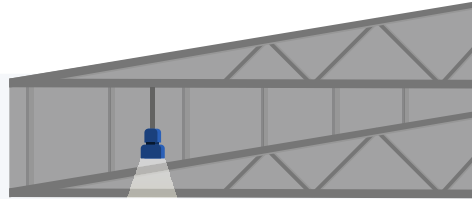
THE WIN-WIN OUTCOMES OF GE AEROSPACE AND KEI & WAH ENGINEERING'S PARTNERSHIP



For GE Aerospace

Faster lead times and on-the-ground responsiveness Access to a capable and reliable Singapore partner has shortened tooling fabrication lead times significantly, with Kei & Wah engineers being on-site to review requirements, troubleshoot with GE Aerospace's engineering teams, and respond to evolving project needs in real time.

A scalable strategic partner Kei & Wah Engineering handles the majority of GE Aerospace's tooling fabrication requirements in Singapore, progressing from simple fabrication work to complex, high-precision customised tooling and automation equipment. This supports more consistent quality and enables local solutions developed in Singapore to be adapted and scaled across broader operations.



For Kei & Wah Engineering

Business growth and diversification The partnership has enabled Kei & Wah to build an entirely new revenue stream in the aircraft MRO industry, contributing to 30% business growth over the course of the collaboration.

Capability Development Kei & Wah has built deep expertise in high-precision assembly tooling and advanced tooling design, acquiring in-depth aerospace industry knowledge that typically takes years and significant investment to accumulate independently. Through years of collaboration with GE Aerospace, it has progressively deepened its aerospace capabilities and strengthened its position in the sector.

THE WIN-WIN OUTCOMES OF ROLLS-ROYCE AND MENCAST'S PARTNERSHIP

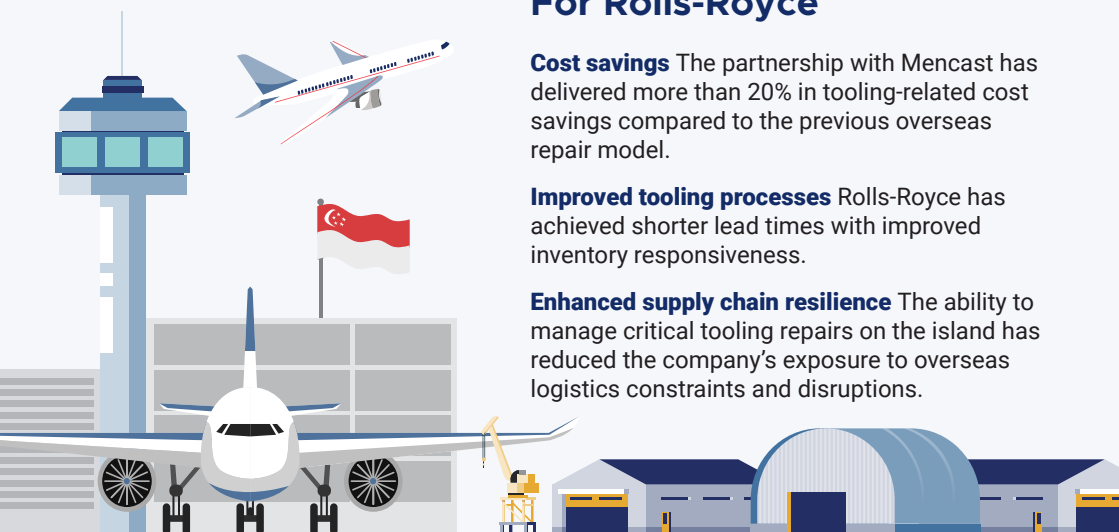


For Rolls-Royce

Cost savings The partnership with Mencast has delivered more than 20% in tooling-related cost savings compared to the previous overseas repair model.

Improved tooling processes Rolls-Royce has achieved shorter lead times with improved inventory responsiveness.

Enhanced supply chain resilience The ability to manage critical tooling repairs on the island has reduced the company's exposure to overseas logistics constraints and disruptions.



For Mencast

Technology transformation Mencast has grown its expertise from traditional engineering to advanced design and manufacturing, building new capabilities in automation, robotics, additive manufacturing, and digital process control.

Enhanced talent capabilities Mencast's employees have also benefitted directly, with engineers and technicians gaining exposure to aerospace industry standards and building skillsets in advanced technologies.

