HEAD J

MINISTRY OF DEFENCE

OVERVIEW

Mission Statement

The mission of the Ministry of Defence and the Singapore Armed Forces (SAF) is to enhance Singapore's peace and security through deterrence and diplomacy, and should these fail, to secure a swift and decisive victory over the aggressor.

To achieve this mission, we will build and maintain an operationally ready SAF that safeguards Singapore's territorial integrity and sovereignty, and defends against the broad range of threats to national security. We will foster a strong network of international partnerships to bolster regional stability and uphold the international rules-based order. We will rally the Singaporean public to play a part in building a strong, secure, and cohesive nation.

FY2026 EXPENDITURE ESTIMATES

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		$	$	$	$	$	%
	TOTAL EXPENDITURE	**20,810,134,979**	**23,440,326,800**	**23,440,326,800**	**24,933,880,000**	**1,493,553,200**	**6.4**
	MAIN ESTIMATES						
	OPERATING EXPENDITURE	**19,844,750,569**	**22,076,844,000**	**22,076,844,000**	**23,315,060,400**	**1,238,216,400**	**5.6**
	RUNNING COSTS	*19,833,334,582*	*22,061,590,400*	*22,063,730,200*	*23,315,060,400*	*1,251,330,200*	*5.7*
	Expenditure on Manpower	**21,840,823**	**17,792,400**	**20,719,600**	**20,772,400**	**52,800**	**0.3**
1200	Political Appointments	2,022,995	2,459,400	2,459,400	2,459,400	–	–
1500	Permanent Staff	19,817,827	15,333,000	18,193,000	18,193,000	–	–
1600	Temporary, Daily-Rated and Other Staff	–	–	67,200	120,000	52,800	78.6
	Other Operating Expenditure	**19,811,493,759**	**22,043,798,000**	**22,043,010,600**	**23,294,288,000**	**1,251,277,400**	**5.7**
2100	Consumption of Products and Services	25,366,123	35,417,500	26,693,500	20,803,500	(5,890,000)	(22.1)
2300	Staff Development and Well-Being	–	–	–	155,000	155,000	n.a.
2300A	Manpower Development	83,378	166,000	155,000	–	(155,000)	(100.0)
2400	International and Public Relations, Communications	4,097	20,500	17,200	19,500	2,300	13.4
2800	Miscellaneous	–	2,000,000	2,000,000	2,000,000	–	–
2900	Military Expenditure	19,786,040,161	22,006,194,000	22,014,144,900	23,271,310,000	1,257,165,100	5.7
	TRANSFERS	*11,415,987*	*15,253,600*	*13,113,800*	*–*	*(13,113,800)*	*(100.0)*
3600	Transfers to Institutions and Organisations	11,415,987	15,253,600	13,113,800	–	(13,113,800)	(100.0)

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		$	$	$	$	$	%
	OTHER CONSOLIDATED FUND OUTLAYS	**7,477,547**	**22,746,500**	**22,746,500**	**28,437,200**	**5,690,700**	**25.0**
4600	Loans and Advances (Disbursement)	7,477,547	22,746,500	22,746,500	28,437,200	5,690,700	25.0
	DEVELOPMENT ESTIMATES						
	DEVELOPMENT EXPENDITURE	**965,384,410**	**1,363,482,800**	**1,363,482,800**	**1,618,819,600**	**255,336,800**	**18.7**
5100	Government Development	965,384,410	1,363,482,800	1,363,482,800	1,618,819,600	255,336,800	18.7
	OTHER DEVELOPMENT FUND OUTLAYS	**534,999,695**	**863,000,000**	**863,000,000**	**835,900,000**	**(27,100,000)**	**(3.1)**
5500	Land-Related Expenditure	534,999,695	863,000,000	863,000,000	835,900,000	(27,100,000)	(3.1)

Establishment List

Category/Personnel	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026
POLITICAL APPOINTMENTS	**3**	**3**	**3**	**3**
Minister	1	1	1	1
Senior Minister of State	2	2	1	1
Minister of State	–	–	1	1
PERMANENT STAFF	**279**	**279**	**70**	**70**
Administrative	12	12	6	6
Education Service (2008)	10	10	4	4
Finance Profession Scheme (2024)	–	–	5	5
Language Executive Scheme (2008)	1	1	–	–
Legal	17	17	15	15
Management Executive Scheme (2008)	185	185	28	28
Management Support Scheme (2008)	54	54	9	9
Others	–	–	3	3
TOTAL	**282**	**282**	**73**	**73**

FY2025 BUDGET

The revised FY2025 total expenditure of the Ministry of Defence is expected to be $23.44 billion. This is an increase of $2.63 billion or 12.6% compared to the actual FY2024 total expenditure of $20.81 billion. Of the revised FY2025 total expenditure, $22.08 billion or 94.2% is for operating expenditure while $1.36 billion or 5.8% is for development expenditure.

Operating Expenditure

The revised FY2025 operating expenditure of the Ministry of Defence is expected to be $22.08 billion. This is an increase of $2.23 billion or 11.2% compared to the actual FY2024 operating expenditure of $19.84 billion. The increase is mainly due to planned military expenditure.

Development Expenditure

The revised FY2025 development expenditure of the Ministry of Defence is expected to be $1.36 billion. This is an increase of $398.10 million or 41.2% compared to the actual FY2024 development expenditure of $965.38 million. The increase is mainly due to planned construction projects.

Other Consolidated Fund Outlays

The revised FY2025 other consolidated fund outlays of the Ministry of Defence are expected to be $22.75 million. This is an increase of $15.27 million or 204.2% compared to the actual FY2024 other consolidated fund outlays of $7.48 million. The increase is mainly due to advance disbursements to meet operational requirements.

Other Development Fund Outlays

The revised FY2025 other development fund outlays of the Ministry of Defence are expected to be $863.00 million. This is an increase of $328.00 million or 61.3% compared to the actual FY2024 other development fund outlays of $535.00 million. The increase is mainly due to higher infrastructure development requirements to make land available for development needs.

FY2026 BUDGET

The FY2026 total expenditure of the Ministry of Defence is projected to be $24.93 billion. This is an increase of $1.49 billion or 6.4% compared to the revised FY2025 total expenditure of $23.44 billion. Of the FY2026 total expenditure, $23.32 billion or 93.5% is for operating expenditure while $1.62 billion or 6.5% is for development expenditure.

Operating Expenditure

The FY2026 operating expenditure of the Ministry of Defence is projected to be $23.32 billion. This is an increase of $1.24 billion or 5.6% compared to the revised FY2025 operating expenditure of $22.08 billion. The increase is mainly due to planned military expenditure.

Development Expenditure

The FY2026 development expenditure of the Ministry of Defence is projected to be $1.62 billion. This is an increase of $255.34 million or 18.7% compared to the revised FY2025 development expenditure of $1.36 billion. The increase is mainly due to planned construction projects.

Other Consolidated Fund Outlays

The FY2026 other consolidated fund outlays of the Ministry of Defence are projected to be $28.44 million. This is an increase of $5.69 million or 25.0% compared to the revised FY2025 other consolidated fund outlays of $22.75 million. The increase is mainly due to advance disbursements to meet operational requirements.

Other Development Fund Outlays

The FY2026 other development fund outlays of the Ministry of Defence are projected to be $835.90 million. This is a decrease of $27.10 million or 3.1% compared to the revised FY2025 other development fund outlays of $863.00 million. The decrease is mainly due to lower infrastructure development requirements.

Total Expenditure by Programme

Code	Programme	Running Costs	Transfers	Operating Expenditure	Development Expenditure	Total Expenditure
		$	$	$	$	$
J-A	National Defence Programme	23,315,060,400	–	23,315,060,400	1,618,819,600	24,933,880,000
	Total	**23,315,060,400**	**–**	**23,315,060,400**	**1,618,819,600**	**24,933,880,000**

Development Expenditure by Project

Project Title	Total Project Cost	Actual Expenditure Up to End of FY2023	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026
	$	$	$	$	$	$
DEVELOPMENT EXPENDITURE	**...**	**...**	**965,384,410**	**1,363,482,800**	**1,363,482,800**	**1,618,819,600**
GOVERNMENT DEVELOPMENT	*...*	*...*	*965,384,410*	*1,363,482,800*	*1,363,482,800*	*1,618,819,600*
NATIONAL DEFENCE PROGRAMME						
Armed Forces	...	...	965,384,410	1,363,482,800	1,363,482,800	1,618,819,600

Other Development Fund Outlays

Project Title	Total Project Cost	Actual Expenditure Up to End of FY2023	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026
	$	$	$	$	$	$
OTHER DEVELOPMENT FUND OUTLAYS	**...**	**...**	**534,999,695**	**863,000,000**	**863,000,000**	**835,900,000**
LAND-RELATED EXPENDITURE	*...*	*...*	*534,999,695*	*863,000,000*	*863,000,000*	*835,900,000*
NATIONAL DEFENCE PROGRAMME						
Armed Forces	...	...	534,999,695	863,000,000	863,000,000	835,900,000

KEY PERFORMANCE INDICATORS

Desired Outcomes

- An operationally ready and forward-looking SAF
- A strong network of defence partnerships
- A society that is committed to National Service and Total Defence

Key Performance Indicators

Desired Outcome	Performance Indicator	Actual FY2023	Actual FY2024	Revised FY2025	Estimated FY2026
An operationally ready and forward-looking SAF	No. of National Service mobilisation and civil resource requisition exercises conducted	>25	>25	>25	>25
	Turnout rate for National Service mobilisation and civil resource requisition exercises (%)	>85	>85	>85	>85
A society that is committed to National Service and Total Defence	% of public polled who agreed with "I will play my part in Singapore's Total Defence even if it means some form of personal sacrifice (e.g., time, money, injuries)."	>85	>85	>85	>85
A strong network of defence partnerships	Maintained a strong network of defence partnerships	Strengthened defence partnerships through sustained dialogues and close engagement with regional and global counterparts. Advanced regional cyber cooperation under the ASEAN Defence Ministers' Meeting Cybersecurity and Information Centre of Excellence.	Strengthened defence partnerships with key partners, including the implementation of the Defence Cooperation Agreement with Indonesia. Expanded technology collaboration with international partners. Contributed to international efforts such as Operation *Prosperity Guardian* and the delivery of humanitarian aid to Gaza.	Strengthened defence cooperation with key partners, including enhanced training access and technology collaboration with Australia under the Enhanced Defence Cooperation Memorandum of Understanding. Deepened multilateral engagement including through the Five Power Defence Arrangements and advanced practical cooperation at the ASEAN Defence Ministers' Meeting.	We will continue to strengthen defence ties with close and like-minded partners, cultivate new partnerships to address emerging challenges, and uphold international rules and norms. We will continue supporting constructive dialogue and pursuing practical cooperation that reinforces regional stability.