

HEAD K

MINISTRY OF EDUCATION

OVERVIEW

Mission Statement

We will provide our children with a balanced and well-rounded education, so as to help them discover their talents and realise their full potential and nurture them into committed citizens.

FY2026 EXPENDITURE ESTIMATES

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		\$	\$	\$	\$	\$	%
	TOTAL EXPENDITURE	14,430,084,067	15,300,000,000	15,125,000,000	16,450,000,000	1,325,000,000	8.8
	MAIN ESTIMATES						
	OPERATING EXPENDITURE	13,987,439,105	14,448,000,000	14,402,000,000	15,265,000,000	863,000,000	6.0
	<i>RUNNING COSTS</i>	<i>9,632,857,572</i>	<i>9,996,625,100</i>	<i>9,965,310,400</i>	<i>13,400,494,500</i>	<i>3,435,184,100</i>	<i>34.5</i>
	Expenditure on Manpower	4,594,911,136	4,760,371,200	4,751,904,400	5,257,891,400	505,987,000	10.6
1200	Political Appointments	1,929,748	3,104,500	3,075,800	3,105,900	30,100	1.0
1500	Permanent Staff	4,344,447,040	4,502,489,800	4,472,440,600	4,978,057,800	505,617,200	11.3
1600	Temporary, Daily-Rated and Other Staff	248,534,348	254,776,900	276,388,000	276,727,700	339,700	0.1
	Other Operating Expenditure	994,537,942	1,070,948,100	1,061,597,700	1,222,549,500	160,951,800	15.2
2100	Consumption of Products and Services	820,483,725	901,342,700	878,808,300	1,008,241,000	129,432,700	14.7
2200	Maintenance	—	—	—	44,161,500	44,161,500	n.a.
2300	Staff Development and Well-Being	—	—	—	96,235,900	96,235,900	n.a.
2300A	Manpower Development	90,032,308	94,389,200	96,354,700	—	(96,354,700)	(100.0)
2400	International and Public Relations, Communications	12,975,595	9,908,900	14,145,400	2,154,900	(11,990,500)	(84.8)
2700	Asset Acquisition	68,306,778	61,731,100	68,478,500	67,189,200	(1,289,300)	(1.9)
2800	Miscellaneous	2,739,536	3,576,200	3,810,800	4,567,000	756,200	19.8
	Grants, Transfers and Capital Injections	4,043,408,495	4,165,305,800	4,151,808,300	6,920,053,600	2,768,245,300	66.7
3100	Grants and Capital Injections to Statutory Boards	312,041,414	325,062,400	329,517,600	2,166,937,900	1,837,420,300	557.6
3200	Grants and Capital Injections to Educational Institutions	3,721,320,781	3,829,869,600	3,811,511,200	4,736,388,200	924,877,000	24.3
3400	Grants and Capital Injections to Others	10,046,300	10,373,800	10,779,500	16,727,500	5,948,000	55.2
	<i>TRANSFERS</i>	<i>4,354,581,533</i>	<i>4,451,374,900</i>	<i>4,436,689,600</i>	<i>1,864,505,500</i>	<i>(2,572,184,100)</i>	<i>(58.0)</i>
3500	Social Transfers to Individuals	463,999,910	531,332,200	532,058,500	615,138,500	83,080,000	15.6
3600	Transfers to Institutions and Organisations	3,889,015,431	3,918,492,000	3,903,104,400	1,247,947,600	(2,655,156,800)	(68.0)

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		\$	\$	\$	\$	\$	%
3800	International Organisations and Overseas Development Assistance	1,566,192	1,550,700	1,526,700	1,419,400	(107,300)	(7.0)
	OTHER CONSOLIDATED FUND OUTLAYS	196,213,772	199,939,200	197,745,200	208,381,200	10,636,000	5.4
4600	Loans and Advances (Disbursement)	196,213,772	199,939,200	197,745,200	208,381,200	10,636,000	5.4
	DEVELOPMENT ESTIMATES						
	DEVELOPMENT EXPENDITURE	442,644,962	852,000,000	723,000,000	1,185,000,000	462,000,000	63.9
5100	Government Development	337,566,860	658,778,800	527,534,700	742,801,900	215,267,200	40.8
5200	Grants and Capital Injections to Organisations	105,078,103	193,221,200	195,465,300	442,198,100	246,732,800	126.2

Establishment List

Category/Personnel	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026
POLITICAL APPOINTMENTS	4	4	4	5
Minister	2	2	1	1
Senior Minister of State	–	–	2	2
Minister of State	1	1	1	1
Senior Parliamentary Secretary	1	1	–	1
PERMANENT STAFF	38,784	39,130	39,386	40,079
Administrative	13	21	16	16
Allied Educators Scheme	1,140	1,277	1,194	1,259
Corporate Support	720	831	704	774
Education Service (2008)	30,882	30,460	31,173	31,353
Estate Maintenance	3	3	3	3
Finance Profession Scheme (2024)	2	3	2	2
Information Service (2008)	2	2	2	2
Legal	6	8	7	7
Management Executive Scheme (2008)	2,079	2,262	2,218	2,332
Management Support Scheme (2008)	1,116	1,260	1,111	1,259
Management Support Scheme (Language Officer)	1	2	1	1
Mechanical Support	1	1	1	1
MOE Kindergarten Educators	896	967	991	1,062
Operations Support	1,417	1,480	1,426	1,462
Others	–	–	28	28
Shorthand Writers	18	28	16	16
Statistician (Trade & Industry) (2008)	1	1	1	1
Technical Support Scheme (2008)	487	524	492	501
OTHERS	1,712	1,710	1,758	1,759
Government-Aided Schools (Teaching Staff)	149	147	136	137
Government-Aided Schools (Non-teaching Staff)	1,563	1,563	1,622	1,622
TOTAL	40,500	40,844	41,148	41,843

FY2025 BUDGET

The revised FY2025 total expenditure of the Ministry of Education is expected to be \$15.13 billion. This is an increase of \$694.92 million or 4.8% compared to the actual FY2024 total expenditure of \$14.43 billion. Of the revised FY2025 total expenditure, \$14.40 billion or 95.2% is for operating expenditure while \$723.00 million or 4.8% is for development expenditure.

Operating Expenditure

The revised FY2025 operating expenditure of the Ministry of Education is expected to be \$14.40 billion. This is an increase of \$414.56 million or 3.0% compared to the actual FY2024 operating expenditure of \$13.99 billion. The increase is mainly due to higher cashflow requirements for school operations, as well as annual cost adjustments and bonuses.

Development Expenditure

The revised FY2025 development expenditure of the Ministry of Education is expected to be \$723.00 million. This is an increase of \$280.36 million or 63.3% compared to the actual FY2024 development expenditure of \$442.64 million. The increase is mainly due to higher cashflow requirements for building projects for schools, as well as the development of the New Science Centre.

Other Consolidated Fund Outlays

The revised FY2025 other consolidated fund outlays of the Ministry of Education are expected to be \$197.75 million. This is an increase of \$1.53 million or 0.8% compared to the actual FY2024 other consolidated fund outlays of \$196.21 million. The increase is mainly due to higher tuition fee loans to students in Polytechnics and the Autonomous Universities.

FY2026 BUDGET

The FY2026 total expenditure of the Ministry of Education is projected to be \$16.45 billion. This is an increase of \$1.33 billion or 8.8% compared to the revised FY2025 total expenditure of \$15.13 billion. Of the FY2026 total expenditure, \$15.26 billion or 92.8% is for operating expenditure while \$1.19 billion or 7.2% is for development expenditure.

Operating Expenditure

The FY2026 operating expenditure of the Ministry of Education is projected to be \$15.27 billion. This is an increase of \$863.00 million or 6.0% compared to the revised FY2025 operating expenditure of \$14.40 billion. The increase is mainly due to higher manpower-related cost, in view of projected increase in the recruitment of educators to strengthen the teaching fraternity, initiatives to improve the quality of education and school facilities, and annual cost adjustments.

Development Expenditure

The FY2026 development expenditure of the Ministry of Education is projected to be \$1.19 billion. This is an increase of \$462.00 million or 63.9% compared to the revised FY2025 development expenditure of \$723.00 million. The increase is mainly due to school building projects, and provisions for the ongoing development of the New Science Centre.

Total Expenditure by Programmes

Government Schools and Junior Colleges Programme

The Government Schools and Junior Colleges Programme covers the administration and operation of Government Primary Schools, Government Secondary Schools and Government Junior Colleges. The FY2026 operating budget for this programme is \$5.53 billion or 36.2% of the total FY2026 operating expenditure. The FY2026 development budget for this programme is \$496.75 million or 41.9% of the total FY2026 development expenditure.

Government-Aided Schools and Junior Colleges Programme

The Government-Aided Schools and Junior Colleges Programme covers the administration and operation of Government-Aided Primary Schools, Government-Aided Secondary Schools and Government-Aided Junior Colleges. The FY2026 operating budget for this programme is \$1.67 billion or 10.9% of the total FY2026 operating expenditure. The FY2026 development budget for this programme is \$38.69 million or 3.3% of the total FY2026 development expenditure.

National University of Singapore Programme

The National University of Singapore Programme covers the administration and operation of National University of Singapore. The FY2026 operating budget for this programme is \$1.06 billion or 7.0% of the total FY2026 operating expenditure.

Higher Education and SkillsFuture Programme

The Higher Education and SkillsFuture Programme covers the operations of the various divisions that oversee Higher Education, Research and SkillsFuture in Ministry of Education Headquarters. The FY2026 operating budget for this programme is \$753.80 million or 4.9% of the total FY2026 operating expenditure.

Administration Programme

The Administration Programme covers the operations of the various administrative divisions of Ministry of Education Headquarters. The FY2026 operating budget for this programme is \$567.61 million or 3.7% of the total FY2026 operating expenditure. The FY2026 development budget for this programme is \$184.14 million or 15.5% of the total FY2026 development expenditure.

Nanyang Technological University Programme

The Nanyang Technological University Programme covers the administration and operation of Nanyang Technological University. The FY2026 operating budget for this programme is \$687.14 million or 4.5% of the total FY2026 operating expenditure. The FY2026 development budget for this programme is \$5.43 million or 0.5% of the total FY2026 development expenditure.

School Services and Educational Development Programme

The School Services and Educational Development Programme covers the operations of the various divisions that oversees schools, curriculum, professional development of staff and special education needs sector in Ministry of Education Headquarters. The FY2026 operating budget for this programme is \$609.61 million or 4.0% of the total FY2026 operating expenditure. The FY2026 development budget for this programme is \$7.10 million or 0.6% of the total FY2026 development expenditure.

Institute of Technical Education Programme

The Institute of Technical Education Programme covers the administration and operation of Institute of Technical Education. The FY2026 operating budget for this programme is \$572.97 million or 3.8% of the total FY2026 operating expenditure.

Special Education Schools Programme

The Special Education Schools Programme covers the administration and operation of Special Education Schools. The FY2026 operating budget for this programme is \$464.37 million or 3.0% of the total FY2026 operating expenditure. The FY2026 development budget for this programme is \$38.92 million or 3.3% of the total FY2026 development expenditure.

Independent Schools Programme

The Independent Schools Programme covers the administration and operation of Independent Schools. The FY2026 operating budget for this programme is \$487.12 million or 3.2% of the total FY2026 operating expenditure. The FY2026 development budget for this programme is \$4.15 million or 0.4% of the total FY2026 development expenditure.

SkillsFuture Singapore Programme

The SkillsFuture Singapore Programme covers the administration and operation of SkillsFuture Singapore. The FY2026 operating budget for this programme is \$437.44 million or 2.9% of the total FY2026 operating expenditure. The FY2026 development budget for this programme is \$697,800 or 0.1% of the total FY2026 development expenditure.

Science Centre Board Programme

The Science Centre Board Programme covers the administration and operation of Science Centre Board. The FY2026 operating budget for this programme is \$58.17 million or 0.4% of the total FY2026 operating expenditure. The FY2026 development budget for this programme is \$360.76 million or 30.4% of the total FY2026 development expenditure.

Singapore Institute of Technology Programme

The Singapore Institute of Technology Programme covers the administration and operation of Singapore Institute of Technology. The FY2026 operating budget for this programme is \$323.84 million or 2.1% of the total FY2026 operating expenditure. The FY2026 development budget for this programme is \$4.70 million or 0.4% of the total FY2026 development expenditure.

Republic Polytechnic Programme

The Republic Polytechnic Programme covers the administration and operation of Republic Polytechnic. The FY2026 operating budget for this programme is \$267.35 million or 1.8% of the total FY2026 operating expenditure.

Temasek Polytechnic Programme

The Temasek Polytechnic Programme covers the administration and operation of Temasek Polytechnic. The FY2026 operating budget for this programme is \$245.04 million or 1.6% of the total FY2026 operating expenditure. The FY2026 development budget for this programme is \$19.21 million or 1.6% of the total FY2026 development expenditure.

Nanyang Polytechnic Programme

The Nanyang Polytechnic Programme covers the administration and operation of Nanyang Polytechnic. The FY2026 operating budget for this programme is \$258.45 million or 1.7% of the total FY2026 operating expenditure. The FY2026 development budget for this programme is \$4.02 million or 0.3% of the total FY2026 development expenditure.

Singapore Polytechnic Programme

The Singapore Polytechnic Programme covers the administration and operation of Singapore Polytechnic. The FY2026 operating budget for this programme is \$255.92 million or 1.7% of the total FY2026 operating expenditure. The FY2026 development budget for this programme is \$5.76 million or 0.5% of the total FY2026 development expenditure.

Ngee Ann Polytechnic Programme

The Ngee Ann Polytechnic Programme covers the administration and operation of Ngee Ann Polytechnic. The FY2026 operating budget for this programme is \$240.04 million or 1.6% of the total FY2026 operating expenditure. The FY2026 development budget for this programme is \$1.51 million or 0.1% of the total FY2026 development expenditure.

Singapore Management University Programme

The Singapore Management University Programme covers the administration and operation of Singapore Management University. The FY2026 operating budget for this programme is \$205.25 million or 1.3% of the total FY2026 operating expenditure.

Singapore University of Social Sciences Programme

The Singapore University of Social Sciences Programme covers the administration and operation of Singapore University of Social Sciences. The FY2026 operating budget for this programme is \$141.77 million or 0.9% of the total FY2026 operating expenditure. The FY2026 development budget for this programme is \$12.80 million or 1.1% of the total FY2026 development expenditure.

National Institute of Education Programme

The National Institute of Education Programme covers the administration and operation of National Institute of Education. The FY2026 operating budget for this programme is \$133.65 million or 0.9% of the total FY2026 operating expenditure. The FY2026 development budget for this programme is \$0.35 million or 0.03% of the total FY2026 development expenditure.

Singapore University of Technology and Design Programme

The Singapore University of Technology and Design Programme covers the administration and operation of Singapore University of Technology and Design. The FY2026 operating budget for this programme is \$106.11 million or 0.7% of the total FY2026 operating expenditure.

Singapore Examinations and Assessment Board Programme

The Singapore Examinations and Assessment Board Programme covers the administration and operation of Singapore Examinations and Assessment Board. The FY2026 operating budget for this programme is \$95.69 million or 0.6% of the total FY2026 operating expenditure.

LASALLE College of the Arts Programme

The LASALLE College of the Arts Programme covers the administration and operation of LASALLE College of the Arts. The FY2026 operating budget for this programme is \$28.91 million or 0.2% of the total FY2026 operating expenditure.

Nanyang Academy of Fine Arts Programme

The Nanyang Academy of Fine Arts Programme covers the administration and operation of Nanyang Academy of Fine Arts. The FY2026 operating budget for this programme is \$28.57 million or 0.2% of the total FY2026 operating expenditure.

ISEAS - Yusof Ishak Institute Programme

The ISEAS – Yusof Ishak Institute Programme covers the administration and operation of ISEAS – Yusof Ishak Institute. The FY2026 operating budget for this programme is \$20.68 million or 0.1% of the total FY2026 operating expenditure.

University of the Arts Singapore Programme

The University of the Arts Singapore Programme covers the administration and operation of University of the Arts Singapore. The FY2026 operating budget for this programme is \$14.63 million or 0.1% of the total FY2026 operating expenditure.

Other Consolidated Fund Outlays

The FY2026 other consolidated fund outlays of the Ministry of Education are expected to be \$208.38 million. This is an increase of \$10.64 million or 5.4% compared to the revised FY2025 other consolidated fund outlays of \$197.75 million. The increase is mainly due to a projected increase in loans to students in Polytechnics and the Autonomous Universities.

Total Expenditure by Programme

Code	Programme	Running Costs	Transfers	Operating Expenditure	Development Expenditure	Total Expenditure
		\$	\$	\$	\$	\$
K-A	Administration Programme	519,842,900	47,762,900	567,605,800	184,144,700	751,750,500
K-B	Higher Education and SkillsFuture Programme	30,781,500	723,018,000	753,799,500	–	753,799,500
K-C	School Services and Educational Development Programme	577,685,500	31,921,900	609,607,400	7,102,100	616,709,500
K-D	Government Schools and Junior Colleges Programme	5,376,115,700	152,032,900	5,528,148,600	496,752,900	6,024,901,500
K-E	Special Education Schools Programme	–	464,367,600	464,367,600	38,921,200	503,288,800
K-F	Government-Aided Schools and Junior Colleges Programme	1,626,111,700	42,453,200	1,668,564,900	38,689,700	1,707,254,600
K-G	Independent Schools Programme	450,335,100	36,782,600	487,117,700	4,152,000	491,269,700
K-H	National Institute of Education Programme	130,833,500	2,815,400	133,648,900	347,100	133,996,000
K-I	National University of Singapore Programme	952,972,800	111,199,900	1,064,172,700	–	1,064,172,700
K-J	Nanyang Technological University Programme	600,933,300	86,205,100	687,138,400	5,428,800	692,567,200
K-K	ISEAS - Yusof Ishak Institute Programme	20,609,200	74,600	20,683,800	–	20,683,800
K-L	Singapore Polytechnic Programme	244,907,900	11,007,500	255,915,400	5,760,000	261,675,400
K-M	Ngee Ann Polytechnic Programme	229,037,500	11,000,800	240,038,300	1,506,800	241,545,100
K-N	Temasek Polytechnic Programme	237,794,700	7,247,200	245,041,900	19,212,900	264,254,800
K-O	Institute of Technical Education Programme	529,779,200	43,187,900	572,967,100	–	572,967,100
K-P	Science Centre Board Programme	58,167,500	–	58,167,500	360,761,800	418,929,300
K-Q	Nanyang Polytechnic Programme	245,991,200	12,460,400	258,451,600	4,024,900	262,476,500
K-R	Singapore University of Social Sciences Programme	133,625,700	8,145,500	141,771,200	12,799,700	154,570,900
K-S	Singapore Management University Programme	187,849,400	17,402,800	205,252,200	–	205,252,200
K-T	Nanyang Academy of Fine Arts Programme	26,327,900	2,241,500	28,569,400	–	28,569,400
K-U	LASALLE College of the Arts Programme	26,274,300	2,632,400	28,906,700	–	28,906,700
K-V	Republic Polytechnic Programme	252,573,100	14,781,700	267,354,800	–	267,354,800
K-W	Singapore Examinations and Assessment Board Programme	95,688,000	–	95,688,000	–	95,688,000
K-X	Singapore University of Technology and Design Programme	94,979,900	11,128,000	106,107,900	–	106,107,900
K-Y	Singapore Institute of Technology Programme	299,204,400	24,635,700	323,840,100	4,697,600	328,537,700
K-Z	SkillsFuture Singapore Programme	437,439,000	–	437,439,000	697,800	438,136,800
K-1	University of the Arts Singapore Programme	14,633,600	–	14,633,600	–	14,633,600
Total		13,400,494,500	1,864,505,500	15,265,000,000	1,185,000,000	16,450,000,000

Development Expenditure by Project

Project Title	Total Project Cost	Actual Expenditure		Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026
		Up to End of FY2023					
	\$	\$		\$	\$	\$	\$
DEVELOPMENT EXPENDITURE	...	...	442,644,962	852,000,000	723,000,000	1,185,000,000	
<i>GOVERNMENT DEVELOPMENT</i>	...	...	<i>337,566,860</i>	<i>658,778,800</i>	<i>527,534,700</i>	<i>742,801,900</i>	
ADMINISTRATION PROGRAMME							
Minor IT Enhancements	...	...	789,611	1,205,900	1,486,400	1,129,600	
Building of MOE HQ (Phase 2)	433,280,000	4,049,823	2,401,054	21,871,500	17,121,500	39,680,000	
Infrastructure Setup to Support Pervasive Use of ICT in Teaching, Learning and Assessment	23,000,000	1,545,879	–	–	–	706,500	
Implementation of School-Wide Wireless Infrastructure	217,741,000	92,121,354	25,826,337	6,048,000	5,215,800	6,048,000	
Minor Works and Improvements (MOE HQ)	...	...	206,331	291,600	198,800	288,000	
Provision of Guaranteed Energy Savings Performance (GESp) Contracting Services for MOE Building	6,236,100	4,814,508	306,544	231,000	307,800	205,300	
Additions and Alterations to 1 North Buona Vista Drive	27,284,000	16,053,251	3,163,855	6,622,300	6,226,000	996,400	
OnePlacement Systems	17,913,000	1,406,939	1,151,079	4,167,000	2,924,700	1,891,300	
Implementation of MOE Edu Hub's Data Vault	5,060,000	–	128,445	1,056,100	303,700	252,000	
Reinstatement of MOE Sites	8,428,000	–	–	–	–	2,361,600	
Addition and Alteration Works for MOE HQ Off-sites	16,651,000	–	–	–	–	2,921,300	
Minor Development Projects	...	...	11,478,118	9,028,400	10,384,000	11,965,600	
New Projects	...	...	–	63,451,000	37,500	103,701,900	
Completed Projects	...	...	4,622,445	2,114,600	1,955,600	–	
SCHOOL SERVICES AND EDUCATIONAL DEVELOPMENT PROGRAMME							
Preschool Development Project	22,383,000	12,892,739	32,188	345,700	401,500	75,600	
Provision of Education White Space (EWS) in Schools	37,500,000	21,104,873	828,918	485,100	1,637,200	1,314,300	
Kindergarten Care Design and Build	15,783,200	6,603,090	185,246	34,500	92,000	146,700	
Provision of MOE Kindergarten (MK) in Schools	35,280,000	6,383,198	3,416,069	486,100	1,535,400	123,400	
Singapore Student Learning Space Version 2	29,028,400	–	4,335,728	8,954,400	8,641,200	4,698,100	
Outdoor Adventure Learning Centre (OALC) at Mandai	73,630,000	–	–	504,000	–	448,000	
Relocation of Physical Education and Sports Facilities	8,660,000	–	–	–	–	296,000	
Completed Projects	...	...	–	504,000	–	–	
GOVERNMENT SCHOOLS AND JUNIOR COLLEGES PROGRAMME							
Provision of Indoor Sports Hall to Schools	1,318,169,200	906,924,618	5,464,912	1,038,200	1,517,000	960,000	
Implementation of Synthetic Turf System in Schools	31,000,000	24,195,005	–	–	400	400	
Flexible School Infrastructure	93,000,000	19,222,162	81,737	8,700	22,400	1,900	
Implementation of Primary Education Review and Implementation (PERI) Committee's Recommendation to Enhance Infrastructure in Primary Schools	2,533,910,300	1,686,331,832	16,702,960	2,336,500	4,217,600	370,900	
Scaling Up Synthetic Turf Programme	59,000,000	20,553,553	447,436	217,500	481,700	71,000	
Retrofitting of Schools	11,615,900	5,560,823	12,482	4,500	74,900	700	
Providing Greater New Norms Flexibility in Primary Schools	22,220,000	3,217,711	23,775	2,200	22,200	800	
Building of a New Secondary School	66,140,000	64,043,802	151,226	–	40,000	64,000	
Building of a New Primary School in Tampines	62,240,000	55,339,958	139,627	97,200	824,300	76,000	

Project Title	Actual Expenditure		Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026
	Total Project Cost	Up to End of FY2023				
	\$	\$	\$	\$	\$	\$
Implementation of High-Volume Low-Speed (HVLS) Fans in Schools	9,999,400	2,898,493	1,047,320	1,593,300	1,470,100	2,800
Lift Installation Programme for Schools	79,410,000	2,864,901	16,026,270	21,942,100	25,612,000	27,245,600
Redevelopment / Addition and Alteration of Existing Education Institution Sites	674,500,000	2,939,062	10,291,438	166,820,500	89,115,800	211,308,400
Enhancement to School's Physical Education, Sports and Outdoor Facilities	65,053,000	11,970,124	12,189,483	5,955,200	6,432,700	9,310,300
Building of New Primary School in Tengah (Pioneer Primary School)	115,540,000	5,894,792	36,242,294	50,825,200	62,629,600	8,615,500
Retrofitting of School Mechanical and Electrical System	78,370,900	1,629,690	1,315,669	27,346,800	18,727,500	21,205,200
Building of a New Secondary School in Sengkang (Outram Secondary School)	114,840,000	4,960,331	31,774,857	46,800,000	60,010,000	8,944,000
Student Services Centre	26,858,000	83,684	297,624	691,100	983,200	814,500
School Security Review Full Roll-Out (Government Schools)	141,344,500	1,554,147	5,436,292	49,811,400	23,176,300	17,067,100
Retrofitting of Holding Sites for Anderson Serangoon Junior College and Temasek Junior College	14,647,000	6,345,509	1,610,464	714,800	1,860,100	9,600
Building of Educational Institution in the Western Part of Singapore	109,090,000	7,167	3,093,672	27,989,900	31,687,400	46,056,100
Building of Second New Primary School in Tengah (Kranji Primary School)	118,840,000	—	497,287	6,300,000	5,760,600	44,010,700
Building of a Second New Primary School in Tampines	91,350,000	—	7,234	450,000	754,200	17,922,700
Building of a New Primary School in Woodlands	81,520,000	—	—	—	—	2,384,000
Building of a New Primary School in Sembawang	83,280,000	—	—	2,700,000	1,000,000	20,800,000
School White Area (SWA) and Canteen Grant (Government Schools)	45,716,000	—	1,757,392	8,382,600	9,300,000	7,440,000
Additional Classrooms for Secondary Schools in the North-East Cluster (Government Schools)	11,840,000	—	873,415	1,082,300	1,819,000	942,400
Smart Facilities Management (Smart FM) (Government Schools)	58,181,800	—	176,319	3,614,000	2,778,600	7,371,200
Redevelopment of Maris Stella High School	204,580,000	—	2,450	5,111,900	700,000	1,320,000
Minor Works and Improvements (Government Primary Schools)	...	...	10,316,435	13,432,000	16,931,000	14,091,600
Minor Works and Improvements (Government Secondary Schools)	...	...	7,607,214	8,603,000	11,502,700	9,917,500
Minor Works and Improvements (Government Junior Colleges)	...	...	838,987	552,700	737,300	562,800
Programme for Rebuilding and Improving Existing Schools (Government Secondary Schools)	1,404,342,000	1,294,299,112	364,505	414,000	2,293,100	14,544,800
Building of a New Primary School in Yishun Planning Area	97,500,000	—	—	—	—	592,100
Building of an Educational Institution in the North-Western Part of Singapore	10,150,000	—	—	—	—	2,136,000
Completed Projects	...	...	1,785,150	448,500	776,300	—
SPECIAL EDUCATION SCHOOLS PROGRAMME						
Expansion of Eden School at Former Hong Kah Primary Site (2nd Campus)	23,900,000	15,619,432	1,450,368	900,000	1,510,500	1,079,300
Redevelopment of an Existing School (Campus II) at Tampines	83,630,000	48,567,981	24,673,293	3,960,000	450,000	760,000
Redevelopment of an Existing School in the Eastern Part of Singapore	44,060,000	53,620	67,081	5,760,000	4,000,000	14,000,000
Redevelopment of APSN Chaoyang School and APSN Tanglin School	89,110,000	2,932,126	44,378,584	20,161,000	28,819,100	906,800

Project Title	Actual Expenditure		Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026
	Total Project Cost	Up to End of FY2023				
	\$	\$	\$	\$	\$	\$
Redevelopment of Former Hong Kah Secondary School for Grace Orchard School	50,804,000	–	7,417	1,800,000	1,035,800	2,400,000
Building of 4th Special Education (SPED) School Serving Students with Autism and Can Access National Curriculum	101,330,000	4,500	7,234	810,000	1,000,000	1,600,000
Sprucing Works to Special Education (SPED) School Site in the West	6,480,000	767,121	1,505,177	1,476,000	1,300,000	744,000
Building of 5th School for Students with Autism Spectrum Disorder and Can Access the National Curriculum in Tengah	8,770,000	–	–	270,000	800,000	1,720,000
Sprucing Works to St. Andrew's Mission School (Phase 2)	5,900,000	–	–	2,700,000	3,000,000	640,000
Sprucing Works to Former Chua Chu Kang Secondary School (CCKSS) to hold Methodist Welfare Services - Anglo Chinese School (MWS-ACS) Special Education (SPED) School	15,890,000	–	6,612	–	710,000	571,200
Sprucing Works to increase capacity for Special Education (SPED) Schools	24,750,000	–	–	–	–	14,200,000
Completed Projects	...	...	883,767	133,600	839,000	–
GOVERNMENT-AIDED SCHOOLS AND JUNIOR COLLEGES PROGRAMME						
Lift Installation Programme for Schools (Government-Aided Schools)	20,550,000	396,600	3,718,629	4,601,500	4,908,000	1,600,000
Enhancement to School's Physical Education, Sports and Outdoor Facilities (Government-Aided Schools)	19,797,000	773,542	2,537,515	1,863,500	1,457,800	160,000
Retrofitting of School Mechanical and Electrical System (Government-Aided Schools)	8,757,500	553,373	356,947	1,394,900	1,150,000	1,288,000
School Security Review Full Roll-Out (Government-Aided Schools)	45,432,200	202,272	971,279	12,192,300	5,656,800	11,280,000
Building of Third New Primary School in Tengah	88,310,000	–	3,834	630,000	800,000	1,760,000
School White Area (SWA) and Canteen Grant (Government-Aided Schools)	14,784,800	–	–	450,000	–	–
Additional Classrooms for Secondary Schools in the North-East Cluster (Government-Aided Schools)	200,000	–	–	–	10,000	16,000
Smart Facilities Management (Smart FM) (Government-Aided Schools)	18,223,300	30,725	464,521	260,200	200,000	2,599,200
Provision of Pei Hwa Presbyterian Primary's New Indoor Sports Hall and Related Primary Education Review and Implementation (PERI) Facilities	28,450,000	–	–	913,400	14,973,500	4,791,600
Minor Works and Improvements (Government-Aided Primary Schools)	...	...	321,799	866,100	1,000,000	400,000
Minor Works and Improvements (Government-Aided Secondary Schools)	...	...	179,812	465,900	500,000	240,000
Minor Works and Improvements (Government-Aided Junior Colleges)	...	...	25,580	58,600	64,000	27,600
Programme for Rebuilding and Improving Existing Schools (Government-Aided Primary Schools)	560,829,200	20,895,270	–	–	10,000	8,000
Programme for Rebuilding and Improving Existing Schools (Government-Aided Secondary Schools)	675,734,900	45,261,204	30,011,859	12,987,100	9,230,800	768,000
Completed Projects	...	...	34,773	12,900	65,000	–
INDEPENDENT SCHOOLS PROGRAMME						
School Security Review Full Roll-Out (Independent Schools)	9,423,000	–	–	349,700	250,000	3,432,000

Project Title	Actual Expenditure		Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026
	Total Project Cost	Up to End of FY2023				
	\$	\$	\$	\$	\$	\$
School White Area (SWA) and Canteen Grant (Independent Schools)	3,331,900	–	–	390,700	520,000	400,000
Completed Projects	...	...	512,883	684,100	1,547,300	–
GRANTS & CAPITAL INJECTIONS TO ORGANISATIONS	...	...	105,078,103	193,221,200	195,465,300	442,198,100
ADMINISTRATION PROGRAMME						
Implementation of School-Wide Wireless Infrastructure	217,741,000	29,441,327	9,055,865	2,592,000	2,235,400	2,592,000
Minor Development Projects	...	...	4,234,306	5,850,200	8,942,700	2,197,200
New Projects	...	...	–	5,480,600	10,000,000	7,208,000
GOVERNMENT SCHOOLS AND JUNIOR COLLEGES PROGRAMME						
Provision of Indoor Sports Hall to Schools	1,318,169,200	167,625,593	151,410	270,000	300,000	72,300
Flexible School Infrastructure	93,000,000	3,551,315	1,253	900	1,000	–
Implementation of Primary Education Review and Implementation (PERI) Committee's Recommendation to Enhance Infrastructure in Primary Schools	2,533,910,300	300,830,292	3,060,987	360,000	500,000	120,000
Scaling Up Synthetic Turf Programme	59,000,000	2,685,504	2,515	18,000	–	–
Retrofitting of Schools	11,615,900	552,679	3,742	900	3,000	–
Providing Greater New Norms Flexibility in Primary Schools	22,220,000	667,624	13,257	500	–	–
Implementation of High-Volume Low-Speed (HVLS) Fans in Schools	9,999,400	249,623	142,043	270,000	300,000	–
Redevelopment of Maris Stella High School	204,580,000	–	–	126,000	150,000	400,000
Completed Projects	...	...	27,057	45,000	–	–
SPECIAL EDUCATION SCHOOLS PROGRAMME						
Expansion of Eden School at Former Hong Kah Primary Site (2nd Campus)	23,900,000	–	–	41,400	50,000	40,000
Redevelopment of an Existing School (Campus II) at Tampines	83,630,000	–	–	90,000	1,145,200	40,000
Redevelopment of an Existing School in the Eastern Part of Singapore	44,060,000	–	–	90,000	–	38,500
Redevelopment of APSN Chaoyang School and APSN Tanglin School	89,110,000	–	–	90,000	–	24,000
Redevelopment of Former Hong Kah Secondary School for Grace Orchard School	50,804,000	–	–	–	–	37,400
Sprucing Works to Special Education (SPED) School Site in the West	6,480,000	52,625	21,815	270,000	–	80,000
Building of 5th School for Students with Autism Spectrum Disorder and Can Access the National Curriculum in Tengah	8,770,000	–	–	–	–	40,000
GOVERNMENT-AIDED SCHOOLS AND JUNIOR COLLEGES PROGRAMME						
Lift Installation Programme for Schools (Government-Aided Schools)	20,550,000	237,325	3,846,154	1,800,000	2,000,000	1,164,800
Enhancement to School's Physical Education, Sports and Outdoor Facilities (Government-Aided Schools)	19,797,000	604,972	3,801,135	–	300,000	43,000
Retrofitting of School Mechanical and Electrical System (Government-Aided Schools)	8,757,500	392,925	6,570	900,000	500,000	240,000

Project Title	Total Project Cost	Actual Expenditure		Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026
		Up to End of FY2023					
	\$	\$	\$	\$	\$	\$	\$
School Security Review Full Roll-Out (Government-Aided Schools)	45,432,200	410,432	691,836	1,800,000	1,000,000	4,000,000	
Building of Third New Primary School in Tengah	88,310,000	–	3,400	–	–	–	
School White Area (SWA) and Canteen Grant (Government-Aided Schools)	14,784,800	–	407,727	2,296,700	3,000,000	2,400,000	
Additional Classrooms for Secondary Schools in the North-East Cluster (Government-Aided Schools)	200,000	–	117,735	–	–	–	
Smart Facilities Management (Smart FM) (Government-Aided Schools)	18,223,300	–	12,937	135,000	60,700	400,000	
Minor Works and Improvements (Government-Aided Primary Schools)	...	...	1,779,945	2,250,000	2,708,100	3,308,000	
Minor Works and Improvements (Government-Aided Secondary Schools)	...	...	1,296,993	2,250,000	2,227,600	1,995,500	
Minor Works and Improvements (Government-Aided Junior Colleges)	...	...	141,179	180,000	200,000	160,000	
Programme for Rebuilding and Improving Existing Schools (Government-Aided Secondary Schools)	675,734,900	492,429,080	–	194,200	139,000	40,000	
Completed Projects	...	...	708,502	31,700	92,000	–	
INDEPENDENT SCHOOLS PROGRAMME							
School Security Review Full Roll-Out (Independent Schools)	9,423,000	–	–	45,000	50,000	160,000	
School White Area (SWA) and Canteen Grant (Independent Schools)	3,331,900	–	–	180,000	180,000	160,000	
NATIONAL INSTITUTE OF EDUCATION PROGRAMME							
National Institute of Early Childhood Development (NIEC)'s Retrofitting, Renovation and Reinstatement Works	8,678,000	–	–	914,900	6,595,300	347,100	
NANYANG TECHNOLOGICAL UNIVERSITY PROGRAMME							
NTU Addition and Alteration Works to the Lee Kong Chian (LKC) Medicine Annex Block	7,309,100	–	–	–	523,100	5,428,800	
SINGAPORE POLYTECHNIC PROGRAMME							
Rejuvenation of Singapore Polytechnic	89,005,800	75,009,685	180,801	2,991,700	960,000	3,120,000	
Singapore Polytechnic 5th Campus Upgrading and Rejuvenation Programme	35,282,300	5,312,504	96,068	2,562,400	300	2,640,000	
NGEE ANN POLYTECHNIC PROGRAMME							
Replacement of Old Building Components and Retrofitting at Ngee Ann Polytechnic	18,229,100	10,780,953	4,814,618	897,700	600,000	1,506,800	
TEMASEK POLYTECHNIC PROGRAMME							
Rejuvenation of Temasek Polytechnic	70,046,000	58,706,795	1,320,041	6,917,800	5,968,800	2,046,500	
Rejuvenation of Temasek Polytechnic (Phase 2)	94,924,600	–	–	–	2,472,000	17,166,400	
SCIENCE CENTRE BOARD PROGRAMME							
Development of New Science Centre	822,765,100	95,165,061	49,829,574	133,701,400	122,708,100	360,761,800	

Project Title	Total Project Cost	Actual Expenditure	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026
		Up to End of FY2023				
	\$	\$	\$	\$	\$	\$
NANYANG POLYTECHNIC PROGRAMME						
Campus Upgrading and Rejuvenation of Nanyang Polytechnic	103,699,200	810,749	64,264	4,601,600	1,456,900	4,024,900
SINGAPORE UNIVERSITY OF SOCIAL SCIENCES PROGRAMME						
Refurbishment Works at SUSS's Interim Campuses	9,378,400	—	1,960,229	1,772,300	3,000,000	2,960,000
SUSS Pre-Development Budget for Preliminary Design for Rochor Campus	40,460,000	—	—	—	325,100	9,839,700
NANYANG ACADEMY OF FINE ARTS PROGRAMME						
Completed Projects	...	...	—	2,242,500	4,196,500	—
REPUBLIC POLYTECHNIC PROGRAMME						
Completed Projects	...	...	2,956,152	88,700	—	—
SINGAPORE INSTITUTE OF TECHNOLOGY PROGRAMME						
Furniture and Equipment Development Funding for SIT	34,340,000	11,381,215	1,246,729	3,055,300	2,400,000	4,697,600
Completed Projects	...	...	6,860,331	1,071,300	1,863,500	—
SKILLSFUTURE SINGAPORE PROGRAMME						
SkillsFuture Singapore Training Allowance System	11,073,100	—	4,668,555	1,060,800	2,988,900	697,800
UNIVERSITY OF THE ARTS SINGAPORE PROGRAMME						
Completed Projects	...	...	1,552,375	3,684,700	3,322,100	—

KEY PERFORMANCE INDICATORS

Desired Outcomes

- Good progression outcomes
- Quality education at affordable rates
- Active participation in lifelong learning

Key Performance Indicators

Desired Outcome	Performance Indicator	Actual FY2023	Actual FY2024	Revised FY2025	Estimated FY2026
Good progression outcomes	% of Primary 1 cohort who:				
	Are eligible for Secondary School ¹	98.2	98.4	98.4	98.4
	Progressed to post-secondary education programmes ²	97.2	97.3	97.3	97.3
	% of Primary 1 cohort admitted into ³ :				
	Junior Colleges/Centralised Institute	29.1	28.9	28.9	28.9
	Full-time Nitec/Higher Nitec courses	25.7	25.7	25.7	25.7
	Publicly-funded full-time diploma courses	47.8	48.2	48.2	48.2
	Publicly-funded full-time degree courses	43.2	44.0	45.0	45.0
Quality education at affordable rates	Government funding for operating expenses per student for (\$) ⁴ :				
	Primary Schools	13,425	13,953	14,483	16,038
	Secondary Schools	16,683	17,445	18,603	20,580
	Junior Colleges/Centralised Institute	17,713	18,199	18,611	20,588
	Full-time Nitec/Higher Nitec courses	15,623	17,009	16,294	16,595
	Publicly-funded full-time diploma courses	18,123	19,082	19,108	18,971
	Publicly-funded full-time degree courses	21,504	22,002	21,929	21,610
	Special Education schools	28,319	39,813	41,318	43,276

¹ Figures refer to Singapore Citizens or Permanent Residents (SC/PR) from the Primary 1 (P1) cohort from 5 years prior who are eligible for secondary school by age 15 (e.g. FY2024 figures refer to the 2019 P1 cohort). Figures are preliminary estimates and subject to adjustments, as students from the reported P1 cohorts are not yet fully tracked to age 15.

² Figures refer to SC/PR from the P1 cohort from 10 years prior who progressed to post-secondary education programmes by age 22 (e.g. FY2024 figures refer to the 2014 P1 cohort). Figures are preliminary estimates and subject to adjustments, as students from the reported P1 cohorts are not yet fully tracked to age 22.

³ Figures refer to SC/PR from the P1 cohort from 10 years prior who progressed to the respective post-secondary programmes (except for publicly-funded full-time degree courses) by age 22. For publicly-funded full-time degree courses, figures refer to students from the Primary 1 cohort from 12 years prior who progressed to these courses by age 24. Students who progress to one type of institution may later progress to another. Figures are preliminary estimates and subject to adjustments, as students from the reported P1 cohorts are not yet fully tracked.

⁴ Figures for these indicators are reported on a FY basis, while those for all other indicators are reported on a Calendar Year (CY) basis. Figures exclude financial assistance provided by government.

Desired Outcome	Performance Indicator	Actual FY2023	Actual FY2024	Revised FY2025	Estimated FY2026
Active participation in lifelong learning	No. of individuals who participate in MOE/SkillsFuture Singapore-funded Continuing Education and Training (CET) courses ⁵	520,000	555,000	≥500,000	≥500,000
	% of trainees who reported better work performance after attending SkillsFuture Singapore-funded CET training ⁶	65.0	69.0	≥60.0	≥60.0
	% of private sector establishments that provided structured training to employees ⁷	79.6	66.4	60.0 to 80.0	60.0 to 80.0
	% of private sector establishments that benefitted from training ^{7, 8}	92.6	89.8	≥80.0	≥80.0

⁵ Data for CY2026 will be reported in Q1 2027.

⁶ Refers to individuals who indicated a rating of 4 or 5 in the Training Quality and Outcomes Measurement (TRAQOM) 2.0 survey that the course had helped them perform better at work.

⁷ Data pertains to private sector establishments with at least 25 employees each.

⁸ Indicator captures the proportion of private sector establishments that have reported that training has a positive impact on work efficiency and/or ability to meet changing/future needs.